Securities and Exchange Commission
Washington, D. C. 20549
QUARTERLY REPORT UNDER SECTION 13 OR $15(\mathrm{~d})$
OF THE SECURITIES EXCHANGE ACT OF 1934
(Mark One)

X
QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarter ended April 1, 2000
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from $\qquad$ to $\qquad$ Commission File Number 0-19687

SYNALLOY CORPORATION
(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation or organization)

Post Office Box 5627
Croft Industrial Park
Spartanburg, South Carolina 29304
(Address of principal executive offices)
(Zip Code)
Registrant's Telephone Number, Including Area Code (864) 585-3605
Not Applicable
(Former name, former address and former fiscal year, if changed since last year.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes X
No $\qquad$
Indicate the number of shares outstanding of each of the issuer's classes of Common Stock, as of the latest practical date.

Number of Shares Outstanding
Title of Class
Common Stock, \$1.00 Par Value
6,291,061

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Synalloy Corporation

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements (unaudited)
Condensed consolidated balance sheets - April 1, 2000 and January 1, 2000

Condensed consolidated statements of income - Three months ended April 1, 2000 and April 3, 1999

Condensed consolidated statements of cash flows - Three months
ended April 1, 2000 and April 3, 1999
Notes to condensed consolidated financial statements - April 1, 2000

Management's Discussion and Analysis of Financial Condition and Results of Operations

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Item 2. Changes in Securities
Item 3. Defaults upon Senior Securities
Item 4. Submission of Matters to a Vote of Security Holders
Item 5. Other Information
Item 6. Exhibits and Reports on Form 8-K

PART 1. FINANCIAL STATEMENTS
<TABLE>
Synalloy Corporation
Condensed Consolidated Balance Sheets
<S>

| Apr 1, 2000 (Unaudited) | $\begin{gathered} \text { Jan } 1,2000 \\ \text { (Note) } \end{gathered}$ |
| :---: | :---: |
| <C> | <C> |
| \$ 70,632 | \$ 120,549 |
| 18,282,346 | 16,354,165 |
| 10,366,438 | 9,378,087 |
| 4,674,438 | 6,033,389 |
| 14,800,238 | 13,407,243 |
| 29,841,114 | 28,818,719 |
| 406,000 | 406,000 |
| 753,635 | 794,232 |
| 49,353,727 | 46,493,665 |
| 2,130,611 | 2,112,411 |
| 1,157,117 | 1,039,117 |
| 26,026,640 | 25,985,725 |
| 2,340,267 | 2,421,655 |
| \$81,008,362 | \$78,052,573 |
| \$ 3,418,000 | \$ 3,084,000 |
| 11,707,984 | 10,867,711 |
| 1,667,052 | 1,209,874 |



See accompanying notes to condensed consolidated financial statements

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 </TABLE>

See accompanying notes to condensed consolidated financial statements.

Synalloy Corporation
Notes To Condensed Consolidated Financial Statements (Unaudited)
April 1, 2000
NOTE 1--BASIS OF PRESENTATION
The accompanying unaudited condensed consolidated financial statements have
been prepared in accordance with generally accepted accounting principles for
interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation $S-X$. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three-month period ended April 1, 2000, are not necessarily indicative of the results that may be expected for the year ending December 30, 2000. For further
information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form $10-\mathrm{K}$ for the period ended January 1, 2000.

NOTE 2--INVENTORIES
Inventories are stated at the lower of cost (first-in, first-out method) or market.

NOTE 3--LEGAL MATTERS
The Company is from time to time subject to various claims, other possible legal actions for product liability and other damages, and other matters arising out of the normal conduct of the Company's business. Management believes that based on present information, it is unlikely that liability, if any, exists that would have a materially adverse effect on the consolidated operating results or financial position of the Company.

NOTE 4--COMPREHENSIVE INCOME
Comprehensive income was $\$ 1,151,000$ for the three months ended April 1, 2000. Comprehensive income consists of net income plus unrealized gains and losses on the Company's foreign equity investment of $\$ 77,000$, net of deferred income taxes of $\$ 41,000$ for the three months ended April 1, 2000, and is recorded in Shareholders' Equity.
<TABLE>
NOTE 5--SEGMENT INFORMATION
(Dollar amounts are in thousands.)

|  | Apr 1, 2000 |  | 3, 1999 |
| :---: | :---: | :---: | :---: |
| <S> | <C> | <C> |  |
| Net sales |  |  |  |
| Colors Group | \$ 6,608 |  | 7,622 |
| Specialty Chemicals Group | 6,126 |  | 6,422 |
| Chemicals Segment | 12,734 |  | 14,044 |
| Metals Segment | 19,537 |  | 13,601 |
|  | \$32,271 |  | 27,645 |
| Operating income |  |  |  |
| Colors Group | \$ 40 | \$ | 58 |
| Specialty Chemicals Group | 124 |  | 442 |
| Chemicals Segment | 164 |  | 500 |
| Metals Segment | 2,182 |  | 407 |
|  | 2,346 |  | 907 |
| Unallocated expenses |  |  |  |
| Corporate | 433 |  | 225 |
| Interest, net | 246 |  | 163 |
| Income before income taxes | \$ 1,667 | \$ | 519 |
| </TABLE> |  |  |  |
|  | -6- |  |  |

Synalloy Corporation
Notes To Condensed Consolidated Financial Statements - Continued
(Unaudited)
April 1, 2000
NOTE 5--SEGMENT INFORMATION (Continued)
During the first quarter of 2000 , the Company completed the reorganization of its Chemicals Segment changing the Segment into two separately managed product groups - Colors and Specialty Chemicals. Previously, the Segment had been managed by geographic location. The amounts for the first quarter of 1999 have been restated to reflect the reorganization.

Synalloy Corporation
Management's Discussion And Analysis Of Financial Condition
And Results Of Operations

The following is management's discussion of certain significant factors that affected the Company during the quarter ended April 1, 2000. (Dollar amounts are in thousands except for per share data.)

Consolidated sales for the quarter were up, increasing 17 percent compared to the same period one year ago. Consolidated net income also increased 219 percent to $\$ 1,074$ for the quarter, or $\$ .17$ per share, compared to $\$ 337$, or $\$ .05$ per share, reported the same period one year ago. On a sequential basis, sales were up eight percent, however, net income declined 26 percent resulting from special charges of $\$ 576$, or $\$ .06$ per share, incurred in the quarter. Per share income before the special charges was the same as the $\$ .23$ reported in the fourth quarter of 1999.

Sales in the Colors Group were down 13 percent in the first quarter, which is a continuation of the downward trend that has been evident in the domestic textile color business since 1995. Factors leading to this industry-wide malaise have been discussed in earlier press releases and periodic filings with the SEC. Management is not pleased with the modest level of operating profit but believes it is acceptable under current conditions. The Company has added vat dyes to its product line and is developing color sales outside the textile industry in an attempt to arrest the slide in color sales.

The Chemicals Group had a more modest decline in sales of five percent but operating income was down 72 percent in the first quarter. The declines were essentially attributable to results from the Augusta, Georgia plant. This plant suffered an operating loss of $\$ 583$ in the quarter, including a $\$ 65$ special charge for clean up of a chemical spill, compared to a $\$ 285$ loss a year earlier. As previously announced, the Company plans to close the Augusta plant and move most of the equipment and production to its plant in Spartanburg, S.C. by the end of this year. Management expects the closure to reduce negative operating variances and, accordingly, enhance future earnings. However, the Company expects to take a restructuring charge in the future, which has not been quantified.

The Metals Segment had a sterling performance in the first quarter with a 44 percent increase in sales producing operating income more than five times the level of 1999's comparable quarter. The sales increase resulted from 22 percent more unit volume coupled with an 18 percent increase in average selling prices. The dramatic increase in income was after a $\$ 353$ special charge related to the closure of the Company's process equipment plant in Camden, S. C. The plant incurred an operating loss, before the special
charge, of $\$ 127$ in the quarter on sales of $\$ 581$. In 1999, the plant had operating losses of $\$ 473$ on sales of $\$ 2,477$. Closure of the plant has now been completed and no losses are anticipated from this plant after the first quarter.

After four years of steady erosion of stainless steel pipe prices, the trend reversed in the third quarter of 1999 and prices are now about one-third higher than their lows. Most industry sources believe this trend will continue during 2000 and take prices even higher. If this occurs and demand remains strong the Metals Segment should produce excellent results for the rest of the year.

Selling and administrative expense for the quarter was negatively impacted by a $\$ 158$ special charge for an unanticipated payment made under a contract related to a pre 1973 employment matter. Management does not believe this contract represents any significant financial exposure to the Company in the future. Without the special charge, selling and administrative expense was 10 percent of sales for both the first quarter of 2000 and 1999.

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## Synalloy Corporation

Management's Discussion And Analysis Of Financial Condition
And Results Of Operations - Continued
Cash flows from operations totaled $\$ 962$ during the first three months of 2000 compared to $\$ 246$ generated during the same period one year ago. The increase came primarily from net income. Accounts receivable increased $\$ 1,982$ in the first quarter compared to a $\$ 3,145$ increase last year which resulted from an usually low level existing at January 2, 1999, due to the increase in sales experienced in the quarter compared to the fourth quarter of 1998.
Inventories increased $\$ 1,022$ during the quarter compared to a decline of $\$ 356$ occurring in the first quarter of 1999 , offsetting the accounts receivable change. The Company expects that available cash and existing lines of credit will be sufficient to meet normal operating requirements, including capital expenditures and payment of dividends over the near term.

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995

The statements contained in this management discussion and analysis that are not historical facts may be forward looking statements. The forward looking statements are subject to certain risks and uncertainties, including without limitation those identified below, which could cause actual results to differ materially from historical results or those anticipated. Readers are cautioned not to place undue reliance on these forward looking statements, which speak only as of their dates. The following factors could cause actual results to differ materially from historical results or those anticipated: adverse economic conditions, the impact of competitive products and pricing, product demand and acceptance risks, raw material and other increased costs, customer delays or difficulties in the production of products, and other risks detailed from time to time in Synalloy's Securities and Exchange Commission filings. Synalloy Corporation assumes no obligation to update the information included herein.

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PART II: OTHER INFORMATION
Synalloy Corporation
Item 1. Legal Proceedings
    None
Item 2. Change In Securities
    None
Item 3. Defaults Upon Senior Securities
    None
Item 4. Submission Of Matters To A Vote Of Security Holders:
    None
Item 5. Other Information
    None
Item 6. Exhibits And Reports On Form 8-K
    The following exhibits are included herein:
    None
    The Company did not file any reports on Form 8-K during the three
        months ended April 1, 2000
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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SYNALLOY CORPORATION
(Registrant)
/s/ Gregory M. Bowie Gregory M. Bowie
Vice President, Finance

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