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Securities and Exchange Commission
``` Washington, D. C. 20549

QUARTERLY REPORT UNDER SECTION 13 OR \(15(\mathrm{~d})\)
OF THE SECURITIES EXCHANGE ACT OF 1934
(Mark One)

X
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarter ended July 1, 2000
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR \(15(\mathrm{~d})\) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from \(\qquad\) to \(\qquad\) Commission File Number 0-19687

SYNALLOY CORPORATION
(Exact name of registrant as specified in its charter)

\section*{Delaware}
(State or other jurisdiction of incorporation or organization)

Post Office Box 5627
Croft Industrial Park
Spartanburg, South Carolina 29304
(Address of principal executive offices)
(Zip Code)
Registrant's Telephone Number, Including Area Code (864) 585-3605
Not Applicable
(Former name, former address and former fiscal year, if changed since last year.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or \(15(\mathrm{~d})\) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes X
No \(\qquad\)
Indicate the number of shares outstanding of each of the issuer's classes of Common Stock, as of the latest practical date.

Number of Shares Outstanding
Title of Class
As of July 1, 2000
Common Stock, \$1.00 Par Value
6,145,758

Synalloy Corporation

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PART 1. FINANCIAL STATEMENTS
<TABLE>
Synalloy Corporation
Condensed Consolidated Balance Sheets
\begin{tabular}{|c|c|}
\hline Jul 1, 2000 (Unaudited) & \[
\begin{gathered}
\operatorname{Jan} 1,2000 \\
\text { (Note) }
\end{gathered}
\] \\
\hline <C> & <C> \\
\hline 42,778 & \$ 120,549 \\
\hline 17,551,577 & 16,354,165 \\
\hline 8,642,125 & 9,378,087 \\
\hline 5,958,723 & 6,033,389 \\
\hline 15,210,069 & 13,407,243 \\
\hline 29,810,917 & 28,818,719 \\
\hline 406,000 & 406,000 \\
\hline 754,770 & 794,232 \\
\hline 48,566,042 & 46,493,665 \\
\hline 2,148,811 & 2,112,411 \\
\hline 926,117 & 1,039,117 \\
\hline 26,175,958 & 25,985,725 \\
\hline 2,870,015 & 2,421,655 \\
\hline \$80,686,943 & \$78,052,573 \\
\hline
\end{tabular}

Liabilities and Shareholders' Equity
Current liabilities
\begin{tabular}{lrr} 
Notes payable & \(\$ 5,031,000\) & \(\$ 3,084,000\) \\
Accounts payable & \(10,378,945\) & \(10,867,711\) \\
Income taxes & \(1,196,632\) & \(1,209,874\) \\
Accrued expenses & \(3,735,757\) & \(2,957,728\) \\
Current portion of environmental reserves & 373,500 & 373,500
\end{tabular}
\begin{tabular}{|c|c|c|}
\hline Current portion of long-term debt & 0 & 0 \\
\hline Total current liabilities & 20,715,834 & 18,492,813 \\
\hline Long-term debt, less current portion & 10,000,000 & 10,000,000 \\
\hline Environmental reserves & 1,496,812 & 1,661,663 \\
\hline Deferred compensation & 1,392,635 & 1,374,210 \\
\hline Deferred income taxes & 1,824,000 & 1,864,000 \\
\hline Contingencies & & \\
\hline Shareholders' equity & & \\
\hline Common stock, par value \(\$ 1\) per share authorized 12,000,000 shares; issued & & \\
\hline 8,000,000 shares & 8,000,000 & 8,000,000 \\
\hline Capital in excess of par value & 9,491 & 9,491 \\
\hline Retained earnings & 52,967,909 & 51,325,183 \\
\hline Accumulated other comprehensive income & 388,000 & 461,000 \\
\hline Less cost of Common Stock in treasury & \((16,107,738)\) & \((15,135,787)\) \\
\hline Total shareholders' equity & 45,257,662 & 44,659,887 \\
\hline Total liabilities and shareholders' equity & \$80,686,943 & \$78,052,573 \\
\hline \multicolumn{3}{|l|}{\multirow[t]{2}{*}{Note: The balance sheet at January 1, 2000 has been derived from the audited financial statements at that date. See accompanying notes to condensed consolidated financial statements
</TABLE>}} \\
\hline & & \\
\hline
\end{tabular}
<TABLE>
Synalloy Corporation
Condensed Consolidated Statements of Income
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{(Unaudited)} & \multicolumn{2}{|l|}{Three Months Ended} & \multicolumn{2}{|l|}{Six Months Ended} \\
\hline & Jul 1, 2000 & Jul 3, 1999 & Jul 1, 2000 & Jul 3, 1999 \\
\hline <S> & <C> & <C> & <C> & <C> \\
\hline Net sales & \$31,891,371 & \$28,291,775 & \$64,162,371 & \$55,937,072 \\
\hline Cost of sales & 26,956,152 & 24,960,327 & 54,029,440 & 49,234,545 \\
\hline Gross profit & 4,935,219 & 3,331,448 & 10,132,931 & 6,702,527 \\
\hline Selling, general and administrative expense & 2,797,533 & 2,718,925 & 6,082,108 & 5,408,455 \\
\hline Operating income & 2,137,686 & 612,523 & 4,050,823 & 1,294,072 \\
\hline Other (income) and expense & & & & \\
\hline Interest expense & 273,268 & 196,028 & 512,078 & 355,781 \\
\hline Other, net & 4,360 & \((86,241)\) & 11,663 & \((83,070)\) \\
\hline Income before taxes & 1,860,058 & 502,736 & 3,527,082 & 1,021,361 \\
\hline Provision for income tax & 663,000 & 177,000 & 1,256,000 & 359,000 \\
\hline Net income & \$ 1,197,058 & \$ 325,736 & \$ 2,271,082 & \$ 662,361 \\
\hline \multicolumn{5}{|l|}{Net income per common share} \\
\hline Basic & \$. 19 & \$. 05 & \$. 36 & \$. 10 \\
\hline Diluted & \$. 19 & \$. 05 & \$. 36 & \$. 10 \\
\hline Dividends paid per common share & \$. 05 & \$. 05 & \$. 10 & \$. 10 \\
\hline
\end{tabular}
\begin{tabular}{lllll}
\begin{tabular}{c} 
Average shares \\
outstanding \\
Basic
\end{tabular} & \(6,254,721\) & \(6,584,311\) & \(6,272,891\) & \(6,653,390\) \\
Diluted & \(6,254,919\) & \(6,589,950\) & \(6,273,603\) & \(6,662,217\)
\end{tabular}

See accompanying notes to condensed consolidated financial statements.
</TABLE>
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|l|}{<TABLE>} \\
\hline \multicolumn{3}{|l|}{Synalloy Corporation} \\
\hline \multicolumn{3}{|l|}{Condensed Consolidated Statements of Cash Flows} \\
\hline & Jul 1, 2000 & Jul 3, 1999 \\
\hline <S> & <C> & <C> \\
\hline \multicolumn{3}{|l|}{Operating activities} \\
\hline Net income & \$2,271,082 & \$ 662,361 \\
\hline \multicolumn{3}{|l|}{Adjustments to reconcile net income to net cash provided by operating activities:} \\
\hline Depreciation expense & 1,974,141 & 1,954,095 \\
\hline Amortization of deferred charges & 162,700 & 136,301 \\
\hline Deferred compensation & 18,425 & 11,319 \\
\hline Provision for losses on accounts receivable & \((9,091)\) & 291,885 \\
\hline (Gain) loss on sale of property, plant and equipment & \((5,426)\) & 5,864 \\
\hline Cash value of life insurance & \((36,400)\) & \((3,856)\) \\
\hline Environmental reserves & \((164,851)\) & \((227,082)\) \\
\hline Changes in operating assets and liabilities: & & \\
\hline Accounts receivable & \((1,188,321)\) & \((2,217,609)\) \\
\hline Inventories & \((992,198)\) & \((482,098)\) \\
\hline Other assets & \((239,598)\) & 59,496 \\
\hline Accounts payable and accrued expenses & 249,263 & 3,544,226 \\
\hline Income taxes payable & \((13,242)\) & 652,790 \\
\hline Net cash provided by operating activities & 2,026,484 & 4,387,692 \\
\hline \multicolumn{3}{|l|}{Investing activities} \\
\hline Purchases of property, plant and equipment & \((2,164,374)\) & \((1,896,989)\) \\
\hline Proceeds from sale of property, plant and equipment & 5,426 & 22,624 \\
\hline Increase in note receivables & \((292,000)\) & \((272,000)\) \\
\hline Net cash used in investing activities & \((2,450,948)\) & \((2,146,365)\) \\
\hline \multicolumn{3}{|l|}{Financing activities} \\
\hline Proceeds from revolving lines of credit & 23,684,000 & 15,949,000 \\
\hline Payments on revolving lines of credit & ( \(21,737,000\) ) & \((16,614,000)\) \\
\hline Purchases of treasury stock & \((971,951)\) & \((1,023,562)\) \\
\hline Dividends paid & \((628,356)\) & \((665,116)\) \\
\hline \multicolumn{3}{|l|}{Net cash provided by (used in) financing} \\
\hline Decrease in cash and cash equivalents & (77,771) & \((112,351)\) \\
\hline Cash and cash equivalents at beginning of year & 120,549 & 117,658 \\
\hline Cash and cash equivalents at end of period & \$ 42,778 & \$ 5,307 \\
\hline
\end{tabular}

See accompanying notes to condensed consolidated financial statements. </TABLE>

\section*{Synalloy Corporation}

Notes To Condensed Consolidated Financial Statements
(Unaudited)
July 1, 2000

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation \(S-X\). Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three- and six-month periods ended July 1, 2000, are not necessarily indicative of the results that may be expected for the year ending December 30, 2000. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form 10-K for the period ended January 1, 2000.

NOTE 2--INVENTORIES
Inventories are stated at the lower of cost (first-in, first-out method) or market.

NOTE 3--LEGAL MATTERS
The Company is from time-to-time subject to various claims, other possible legal actions for product liability and other damages, and other matters arising out of the normal conduct of the Company's business. Management believes that based on present information, it is unlikely that liability, if any, exists that would have a materially adverse effect on the consolidated operating results or financial position of the Company.

NOTE 4--COMPREHENSIVE INCOME
Comprehensive income was \(\$ 1,047,000\) and \(\$ 2,198,000\) for the three and six months ended July 1, 2000, respectively. Comprehensive income consists of net income less unrealized losses on the Company's foreign equity investment, of \(\$ 150,000\) and \(\$ 73,000\), net of deferred income taxes of \(\$ 81,000\) and \(\$ 40,000\) for the three and six months ended July 1, 2000, respectively, and is recorded in Shareholders' Equity.

NOTE 5--SEGMENT INFORMATION
During the first quarter of 2000 , the Company completed the reorganization of its Chemicals Segment changing the Segment into two separately managed product groups - Colors and Specialty Chemicals. Previously, the Segment had been managed by geographic location. The amounts presented for the second quarter and six months of 1999 have been restated to reflect the reorganization.

Synalloy Corporation
Notes To Condensed Consolidated Financial Statements - Continued
(Unaudited)
July 1, 2000
<TABLE>
NOTE 5--SEGMENT INFORMATION (Continued)
(Dollar amounts are in thousands.)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & &  & :hs & \[
\begin{aligned}
& \text { Ended } \\
& \text { July 3, } \\
& 1999
\end{aligned}
\] & & \[
\begin{gathered}
\text { Six Mo } \\
\text { July } \\
2000
\end{gathered}
\] & & \[
\begin{aligned}
& \text { Ended } \\
& \text { July } 3, \\
& 1999
\end{aligned}
\] \\
\hline <S> & \multicolumn{2}{|l|}{<C>} & \multicolumn{2}{|l|}{<C>} & \multicolumn{2}{|l|}{<C>} & \multicolumn{2}{|l|}{<C>} \\
\hline \multicolumn{9}{|l|}{Net sales} \\
\hline Colors Group & \multirow[t]{3}{*}{\$} & 7,341 & \multirow[t]{3}{*}{\$} & 7,943 & \multirow[t]{3}{*}{\$} & 13,950 & \multirow[t]{3}{*}{} & 15,565 \\
\hline Specialty Chemicals Group & & 5,059 & & 5,187 & & 11,184 & & 11,609 \\
\hline Chemicals Segment & & 12,400 & & 13,130 & & 25,134 & & 27,174 \\
\hline Metals Segment & & 19,491 & & 15,162 & & 39,028 & & 28,763 \\
\hline & & 31,891 & \$ & 28,292 & \$ & 64,162 & \$ & 55,937 \\
\hline Operating income & & & & & & & & \\
\hline Colors Group & \$ & 90 & \$ & 268 & \$ & 130 & \$ & 325 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{Specialty Chemicals Group
Chemicals Segment} & & (596) & & (138) & \multicolumn{2}{|r|}{(472)} & \multicolumn{2}{|r|}{305} \\
\hline & & (506) & & 130 & & (342) & & 630 \\
\hline Metals Segment & & 2,948 & & 735 & & 5,131 & & 1,142 \\
\hline \multicolumn{9}{|l|}{Unallocated expenses} \\
\hline Corporate & & 304 & & 278 & & 738 & & 503 \\
\hline Interest and debt expense, net of interest income & & 278 & & 85 & & 524 & & 248 \\
\hline Income before income taxes </TABLE> & \$ & 1,860 & \$ & 502 & \$ & 3,527 & \$ & 1,021 \\
\hline
\end{tabular}

Synalloy Corporation

Management's Discussion And Analysis Of Financial Condition
And Results Of Operations
The following is management's discussion of certain significant factors that affected the Company during the quarter ended July 1, 2000. (Dollar amounts are in thousands except for per share data.)

Consolidated sales increased 13 and 15 percent, respectively, for the quarter and year-to-date compared to the same periods one year ago. Consolidated net income increased to \(\$ 1,197\) from \(\$ 326\) for the quarter and increased to \(\$ 2,271\) from \(\$ 662\) year-to-date, respectively, compared to the same periods one year ago.

Metals Segment sales increased 29 percent and 36 percent in the quarter and year-to-date, respectively. Operating income for the quarter and year-to-date increased over four times the levels of the prior year. The increase in sales came from eight percent higher unit volumes coupled with a 19 percent increase in average selling prices. Improvement in our principal product, commodity stainless pipe, was even more pronounced with unit volume up 14 percent and average selling price 38 percent higher than last year's second quarter. The commodity pipe percentage gains were moderated by the change in product mix that resulted from the closure in the first quarter of the Whiting Metals process equipment facility and 11 percent lower sales from piping systems. Assuming that market conditions for commodity pipe continue to be strong, the third quarter should produce a continuation of excellent results.

Chemicals Segment sales decreased six and eight percent in the quarter and year-to-date, respectively, with both Colors and Specialty Chemicals contributing to the decline. In spite of the well-chronicled negative conditions in the domestic textile color industry, the Colors Group managed to operate profitably during the second quarter as operating income for the Group declined 66 and 60 percent in the quarter and year-to- date, respectively. On the other hand, the Specialty Chemicals Group incurred an operating loss for the quarter, over half of which resulted from \(\$ 308,000\) in losses at the Augusta plant. The balance of the loss resulted from very low volumes at the Spartanburg plant because of normal quarterly fluctuations that occur in these products. Present schedules call for over twice as much volume in the third quarter when demand is expected to be closer to the quarterly average. Site preparation is underway in Spartanburg for the move of equipment from Augusta. The move should be completed by year-end after which the Augusta plant losses will be eliminated and profits in Spartanburg should be enhanced by improved utilization. However, the Company expects to take a restructuring charge in the future, which has not been quantified. Management is confident that
initiatives underway in the Chemicals Segment will return it to acceptable profitability by the end of this year.

Selling and administrative expense for the quarter and year-to-date were nine percent of consolidated sales, respectively, compared to last year's 10 percent.

Cash flows from operations totaled \(\$ 2,026\) during the first six months of 2000 compared to \(\$ 4,388\) generated during the same period one year ago. The decrease in cash flows came primarily from increases in accounts receivable and inventories, offset by an increase in accounts payable and income taxes payable totaling \(\$ 1,944\) in 2000 , compared to a net decline of \(\$ 1,497\) from the same accounts in 1999. The decrease was offset by the \(\$ 1,609\) increase in net income from 1999 to 2000. The Company used part of the cash flows generated in 2000 to purchase 145,300 shares of the Company's common stock for \(\$ 972\). The Company expects that available cash and existing lines of credit will be sufficient to meet normal operating requirements, including capital expenditures and payment of dividends over the near term.
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Synalloy Corporation
Management's Discussion And Analysis Of Financial Condition
And Results Of Operations - Continued

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995

The statements contained in this management discussion and analysis that are not historical facts may be forward looking statements. The forward looking statements are subject to certain risks and uncertainties, including without limitation those identified below, which could cause actual results to differ materially from historical results or those anticipated. Readers are cautioned not to place undue reliance on these forward looking statements, which speak only as of their dates. The following factors could cause actual results to differ materially from historical results or those anticipated: adverse economic conditions, the impact of competitive products and pricing, product demand and acceptance risks, raw material and other increased costs, customer delays or difficulties in the production of products, and other risks detailed from time to time in Synalloy's Securities and Exchange Commission filings. Synalloy Corporation assumes no obligation to update the information included herein.

PART II: OTHER INFORMATION
Synalloy Corporation

Item 1. Legal Proceedings
None
Item 2. Change In Securities None

Item 3. Defaults Upon Senior Securities None

Item 4. Submission Of Matters To A Vote Of Security Holders:

A The Annual Meeting of Shareholders was held May 18, 2000 at the offices of the Company.
B. The following individuals were elected as directors at the Annual Meeting:
\begin{tabular}{llll} 
& Votes For & Votes Withheld \\
1. James G. Lane, Jr. & \(5,727,346\) & 72,023 \\
2. Sibyl N. Fishburn & \(5,727,346\) & 72,023 \\
3. Richard E. Ingram & \(5,727,346\) & 72,023 \\
4. Glenn R. Oxner & \(5,727,346\) & 72,023 \\
5. Carroll D. Vinson & \(5,727,346\) & 72,023
\end{tabular}
C. Ernst \& Young LLP, independent certified accountants, were selected as independent auditors for the fiscal year ending December 30, 2000 by a vote of 5,770,510 for, 12,979 against and 15,880 abstentions.

Item 5. Other Information
None
Item 6. Exhibits And Reports On Form 8-K

The following exhibits are included herein:

Financial Data Schedule
A Form 8-K, dated May 18, 2000, was filed May 19, 2000 pursuant to Item 5 of that form.

Synalloy Corporation

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SYNALLOY CORPORATION
(Registrant)

Date: August 8, 2000
/s/ James G. Lane, Jr.
James G. Lane, Jr., Chairman and Chief Executive Officer
/s/ Gregory M. Bowie
Gregory M. Bowie
Vice President, Finance
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<TABLE> <S> <C>
<ARTICLE> 5
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\hline <S> & <C> & \\
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\hline <PERIOD-END> & & JUL-1-2000 \\
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\end{tabular}```

