# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549

## FORM 10-Q

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 29, 2001
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period From $\qquad$ to $\qquad$

## Commission file number 0-19687

SYNALLOY CORPORATION
(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation or organization)

57-0426694
(IRS Employer
Identification Number)

## P.O. Box 5627

Croft Industrial Park
Spartanburg, South Carolina
29304
(Address of principal executive offices)
(Zip code)
(864) 585-3605
(Registrant's telephone number, including area code)

## NOT APPLICABLE

(Former name, former address and former fiscal year, if changed since last report)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\underline{X}$ No $\qquad$ .

The number of shares outstanding of the registrant's common stock as of September 29, 2001 was $5,964,345$.

## Synalloy Corporation

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## PART 1. FINANCIAL STATEMENTS

## Synalloy Corporation

## Condensed Consolidated Balance Sheets

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\begin{array}{cr}
\text { Sep 29, } 2001 & \text { Dec 30, } 2000 \\
\text { (Unaudited) } & (\text { Note })
\end{array}
$$

## Assets

Current assets

| Cash and cash equivalents | $\$$ | 37,633 |
| :--- | ---: | ---: |
| Accounts receivable, less allowance | $\$$ | 467 |
| $\quad$ for doubtful accounts | $13,776,079$ | $13,260,204$ |
| Inventories | $7,110,377$ | $7,017,023$ |
| Raw materials | $4,489,368$ | $5,727,177$ |
| Work-in-process | $14,430,283$ | $16,115,875$ |
| Finished goods | $26,030,028$ | $28,860,075$ |


| Prepaid expenses and other current assets |  | 959,020 |  | 1,282,750 |
| :---: | :---: | :---: | :---: | :---: |
| Total current assets |  | 41,399,760 |  | 44,000,496 |
| Cash value of life insurance |  | 2,297,194 |  | 2,244,739 |
| Investment |  | 1,142,631 |  | 1,077,599 |
| Property, plant \& equipment, net of accumulated depreciation of $\$ 35,842,000$ and $\$ 33,583,000$ |  | 24,167,906 |  | 22,232,822 |
| Deferred charges and other assets |  | 3,327,762 |  | 3,512,424 |
| Total assets | \$ | 72,335,253 | \$ | 73,068,080 |
| Liabilities and Shareholders' Equity |  |  |  |  |
| Current liabilities |  |  |  |  |
| Notes payable | \$ | 7,977,000 | \$ | 8,230,000 |
| Accounts payable |  | 6,697,928 |  | 6,113,110 |
| Income taxes |  | 621,732 |  | - |
| Accrued expenses |  | 2,339,753 |  | 2,721,197 |
| Current portion of environmental reserves |  | 1,424,242 |  | 1,452,700 |
| Total current liabilities |  | 19,060,655 |  | 18,517,007 |
| Long-term debt, less current portion |  | 10,000,000 |  | 10,000,000 |
| Environmental reserves |  | 1,560,893 |  | 1,859,000 |
| Deferred compensation |  | 1,063,770 |  | 1,353,244 |
| Deferred income taxes |  | 1,196,592 |  | 1,166,000 |

Contingencies

Shareholders' equity
Common stock, par value $\$ 1$ per share - authorized
$12,000,000$ shares; issued $8,000,000$ shares
Capital in excess of par value
Retained earnings
Accumulated other comprehensive income
Less cost of Common Stock in treasury
Total shareholders' equity

| $8,000,000$ | $8,000,000$ |
| ---: | ---: |
| 9,491 | 9,491 |
| $48,252,455$ | $49,008,090$ |
| 278,758 | 242,251 |
| $(17,087,361)$ | $\underline{(17,087,003)}$ |
| $\underline{39,453,343}$ |  |
| $72,335,253$ | $\$$ |

Note: The balance sheet at December 30, 2000 has been derived from the audited financial statements at that date.
See accompanying notes to condensed consolidated financial statements.

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## Synalloy Corporation

Condensed Consolidated Statements of Operations

| (Unaudited) | Three Months Ended |  |  | Nine Months Ended <br> Sep 29, 2001 |  | $\underline{\text { Sep 30, 2000 }}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |


| (Loss) income before taxes | $(452,126)$ |  | $(529,020)$ |  | 215,019 |  | 2,998,062 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Provision for income taxes | $(159,000)$ |  | (201,000) |  | 76,000 |  | 1,055,000 |
| Net (loss) income \$ | (293,126) | \$ | $(328,020)$ | \$ | 139,019 | \$ | 1,943,062 |
| Net (loss) income per common share |  |  |  |  |  |  |  |
| Basic | (\$.05) |  | (\$.05) |  | \$. 02 |  | \$. 31 |
| Diluted | (\$.05) |  | (\$.05) |  | \$. 02 |  | \$. 31 |
| Dividends paid per common share | \$. 05 |  | \$. 05 |  | \$. 10 |  | \$. 10 |
| Average shares outstanding |  |  |  |  |  |  |  |
| Basic | 5,964,325 |  | 6,120,511 |  | 5,964,347 |  | 6,222,098 |
| Diluted | 5,965,156 |  | $\underline{6,120,541}$ |  | 5,964,936 |  | $\underline{6,222,306}$ |

## Synalloy Corporation

## Condensed Consolidated Statements of Cash Flows

(Unaudited)
Operating activities

Net income
Adjustments to reconcile net income to net cash provided by operating activities:
Depreciation expense
Amortization of deferred charges

Deferred compensation
Deferred income taxes
Provision for losses on accounts receivable
Gain on sale of property, plant and equipment
Cash value of life insurance
Environmental reserves
Changes in operating assets and liabilities:
Accounts receivable
Inventories
Other assets
Accounts payable and accrued expenses
Income taxes payable

## Net cash provided by operating activities

## Investing activities

Purchases of property, plant and equipment
Proceeds from sale of property, plant and equipment
Increase in note receivables

## Net cash used in investing activities

| $(4,722,259)$ | $(2,793,858)$ |
| ---: | ---: |
| 551,317 | 15,190 |
| $\underline{(41,000)}$ | $\underline{(292,000)}$ |

## Financing activities

Proceeds from revolving lines of credit

| $24,969,000$ | $34,375,000$ |
| ---: | ---: |
| $(25,222,000)$ | $(29,396,000)$ |

Payments on revolving lines of credit
$(4,211,942)$
(3,070,668)

Purchases of treasury stock
(361)
$(1,307,380)$
Dividends paid

Net cash (used in) provided by financing activities

Increase (decrease) in cash and cash equivalents

Cash and cash equivalents at beginning of year

Cash and cash equivalents at end of period

(894,651)
$(1,148,012)$

37,166

467

37,633 \$
$(934,383)$
$\underline{2,737,237}$
$(102,004)$

120,549

18,545

See accompanying notes to condensed consolidated financial statements.

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## Synalloy Corporation

## Notes To Condensed Consolidated Financial Statements

## (Unaudited)

September 29, 2001

## NOTE 1--BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the nine-month period ended September 29, 2001, are not necessarily indicative of the results that may be expected for the year ending December 29, 2001. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form 10-K for the period ended December 30, 2000.

## NOTE 2--INVENTORIES

Inventories are stated at the lower of cost (first-in, first-out method) or market.

## NOTE 3--LEGAL MATTERS

The Company is from time to time subject to various claims, other possible legal actions for product liability and other damages, and other matters arising out of the normal conduct of the Company's business. Management believes that based on present information, it is unlikely that liability, if any, exists that would have a materially adverse effect on the consolidated operating results or financial position of the Company.

## NOTE 4--COMPREHENSIVE INCOME

Comprehensive (loss) and income was ( $\$ 273,000$ ) and $\$ 142,000$ for the three and nine months ended September 29, 2001, respectively. Comprehensive (loss) and income consists of net (loss) and income less and plus unrealized gains on the Company's equity investments, of $\$ 20,000$ and $\$ 3,000$, net of deferred income taxes of $\$ 7,000$ and $\$ 1,000$ for the three and nine months ended September 29, 2001, respectively, and is recorded in Shareholders' Equity.

## NOTE 5--STATEMENTS OF FINANCIAL ACCOUNTING STANDARDS ISSUED IN 2001

In June 2001, The FASB issued Statements of Financial Accounting Standards SFAS No. 141, "Business Combinations" and No. 142, "Goodwill and Other Intangible Assets." Under the new rules, goodwill and indefinite lived intangible assets are no longer amortized but are reviewed annually for impairment. Separate intangible assets that are not deemed to have an indefinite life will continue to be amortized over their useful lives. The amortization provisions of SFAS 142 apply to goodwill and intangible assets acquired after June 30, 2001. With respect to goodwill and intangible assets acquired prior to July 1, 2001, the Company will apply the new accounting rules beginning December 30, 2001. We are currently assessing the impact SFAS 141 and 142 will have on our Consolidated Financial Statements.

## NOTE 6--ASSET ACQUISITION

On July 16, 2001, the Company acquired the assets of Global Chemical Solutions, Inc., a division of Rite Industries for approximately $\$ 2,500,000$. The assets were purchased at the lower of market or net book value so no goodwill was recorded. The business is operating as the Dalton Group of Manufacturers Chemicals, L.P., under the Specialty Chemicals Segment, marketing specialty dyes to the carpet and rug industry and also distributing industrial chemicals to a wide variety of industries.

## Synalloy Corporation

Notes To Condensed Consolidated Financial Statements
(Unaudited)
NOTE 7-- SEGMENT INFORMATION

| (Dollar amount in thousands) | THREE MONTHS ENDED |  |  |  | NINE MONTHS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sep 29, 2001 |  | Sep 30, 2000 |  | Sep 29, 2001 |  | Sep 30, 2000 |  |
| Net sales |  |  |  |  |  |  |  |  |
| Colors Group | \$ | 5,961 | \$ | 6,384 | \$ | 18,446 | \$ | 20,334 |
| Specialty Chemicals Group |  | 5,015 |  | 5,240 |  | 15,818 |  | 16,424 |
| Chemicals Segment |  | 10,976 |  | 11,624 |  | 34,264 |  | 36,758 |
| Metals Segment |  | 12,021 |  | 13,340 |  | 36,441 |  | 52,368 |
|  | \$ | 22,997 | \$ | 24,964 | \$ | 70,705 | \$ | 89,126 |
| Operating (loss) income |  |  |  |  |  |  |  |  |
| Colors Group |  | (64) |  | (353) |  | (117) |  | (223) |
| Specialty Chemicals Group |  | (495) |  | (773) |  | (190) |  | (1,245) |
| Chemicals Segment |  | (559) |  | $(1,126)$ |  | (307) |  | $(1,468)$ |
| Metals Segment |  | 533 |  | 1,043 |  | 1,973 |  | 6,174 |
|  |  | (26) |  | (83) |  | 1,666 |  | 4,706 |
| Unallocated expenses |  |  |  |  |  |  |  |  |
| Corporate |  | 217 |  | 171 |  | 723 |  | 909 |
| Interest and debt expense, |  |  |  |  |  |  |  |  |
| net of interest income |  | $\underline{209}$ |  | $\underline{275}$ |  | 728 |  | 799 |
| (Loss) income |  |  |  |  |  |  |  |  |
| before income taxes | \$ | (452) | \$ | (529) | \$ | $\underline{215}$ | \$ | 2,998 |

## NOTE 8--LONG-TERM DEBT

The Company is subject to certain financial ratios under its revolving line of credit agreements. At September 29, 2001, the Company was not in compliance with one of the covenants for which the Company received a waiver.

## Management's Discussion and Analysis of Financial Condition

## And Results of Operations

The following is management's discussion of certain significant factors that affected the Company during the quarter ended September 29, 2001.

Consolidated sales for the quarter and year to date were down, decreasing eight and 21 percent, respectively, compared to the same periods one year ago. The Company experienced a $\$ 293,000$ consolidated net loss for the quarter, or ( $\$ .05$ ) per share, compared to net loss of $\$ 328,000$, or $(\$ .05)$ per share, reported the same period one year ago. Consolidated net income year to date totaled $\$ 139,000$, or $\$ .02$ per share, compared to net income of \$1,943,000 or \$.31 per share, one year ago.

Sales in the Colors Group were down one and eight percent for the quarter and year to date, respectively, from a year earlier. However, operating loss declined 82 and 47 percent for the quarter and year to date, respectively, from the same periods last year. The Colors Group operates in an extraordinarily difficult market that is suffering from the continuing downsizing of the domestic textile industry. Under these conditions we are satisfied with the one percent decrease in third quarter sales compared to last year. Although we are never pleased with losses, the modest loss in the quarter is a significant improvement over the much larger loss suffered a year earlier. The improvement is the result of reduced headcount and tight cost control. With the expansion of our line of vat dyes, we believe we now have the right products and the manufacturing efficiency to compete effectively in the domestic textile color business. Our attempts to market our pigments to non-textile customers have met with modest success. However, we have plans underway to increase our efforts in product development and sales into this large and growing market.

Sales in the Specialty Chemicals Group were down eleven and six percent for the quarter and year to date, respectively, from a year earlier. Operating loss decreased 36 and 85 percent for the quarter and year to date, respectively, from the same periods last year. The third quarter sales decline in this Group resulted primarily from the absence of hydrogenated product sales due to closing of the Augusta plant and moving of the equipment to Spartanburg earlier this year. The equipment is presently undergoing production shakedown and our first sales of hydrogenated products from Spartanburg should begin in the fourth quarter. Sales from toll products were also down compared to a year earlier because of weaker demand. A decline in sales from the Manufacturers Chemicals plant was more than offset by sales from the business they acquired in Dalton, Georgia during the quarter. The lower operating loss in the third quarter and year to date was more than accounted for by elimination of losses from the Augusta plant included in last year's totals. With hydrogenation production scheduled to recommence shortly, and with the costs of moving the business acquired in Dalton behind us, this Group is expected to show improvement in the fourth quarter.

Sales in the Metals Segment were down ten and 30 percent for the quarter and year to date, respectively, from a year earlier. Operating income was also down 49 and 68 percent for the quarter and year to date, respectively, from a year earlier. Unit volume in the third quarter showed a robust 27 percent increase over the prior year level. Unfortunately, 29 percent lower average selling prices led to the decline in dollar sales for the quarter. About one-third of the lower average price was attributable to a change in product mix, with higher-priced fabricated piping systems representing a smaller percentage of unit volume. The decline in operating income was essentially caused by inventory losses that inevitably result from falling prices. The year to date has been characterized by declining prices, industry-wide inventory liquidation, soft end use demand and intense import competition in small diameter sizes. Under these conditions the results are deemed acceptable by management.

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## Synalloy Corporation

## Management's Discussion and Analysis of Financial Condition

## And Results Of Operations - Continued

Inquiry and order levels in recent weeks have been unusually low. This leads to uncertainty about the short-term outlook for this segment. One bright spot is the increased activity in the power generation sector. Our piping systems staff is making an intense effort to develop inquiries and orders from this industry. We have had modest success to date but are hopeful that our efforts will lead to more meaningful business in the future.

Selling and administrative expense for the quarter increased $\$ 376,000$, or fifteen percent, and decreased $\$ 660,000$, or eight percent year to date, compared to the same periods last year. Increased selling expenses from the acquisition of the Dalton, Georgia business, a $\$ 79,000$ nonrecurring income item in the third quarter of last year for the Colors Group, and increased administrative costs from the addition of the new Chief Executive Officer of the Metals Segment caused the increase for the quarter. The year to date decrease came from a $\$ 573,000$ reduction in incentive bonuses, the removal of selling and administrative expense of $\$ 215,000$ from the Whiting Metals plant, which was closed at the end of the first quarter last year, and a $\$ 158,000$ special charge in 2000 for an unanticipated payment made under a contract related to a pre 1973 employment matter.

Cash flows from operations totaled $\$ 5,397,000$ during the first nine months of 2001 compared to $\$ 231,000$ generated during the same period one year ago. Cash flows came from a $\$ 2,830,000$ reduction in inventories, increases in income taxes payable of $\$ 898,000$, and net income before depreciation and amortization of $\$ 2,650,000$. The Company expects that available cash and existing lines of credit will be sufficient to
meet normal operating requirements, including capital expenditures over the near term.

## Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995

The statements contained in this management discussion and analysis that are not historical facts may be forward looking statements. The forward looking statements are subject to certain risks and uncertainties, including without limitation those identified below, which could cause actual results to differ materially from historical results or those anticipated. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of their dates. The following factors could cause actual results to differ materially from historical results or those anticipated: adverse economic conditions, the impact of competitive products and pricing, product demand and acceptance risks, raw material and other increased costs, customer delays or difficulties in the production of products, and other risks detailed from time to time in Synalloy's Securities and Exchange Commission filings. Synalloy Corporation assumes no obligation to update the information included herein.

## Synalloy Corporation

## PART II: OTHER INFORMATION

## Item 1. Legal Proceedings

None

## Item 2. Changes In Securities

None

## Item 3. Defaults Upon Senior Securities

None

## Item 4. Submission of Matters To A Vote Of Security Holders

None

## Item 5. Other Information

None

## Item 6. Exhibits and Reports on Form 8-K

None

## Synalloy Corporation

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## SYNALLOY CORPORATION

(Registrant)

Date: November 12, 2001

Date: November 12, 2001

By: /s/ James G. Lane, Jr.
James G. Lane, Jr.
President and Chief Executive Officer

By: /s/ Gregory M. Bowie
Gregory M. Bowie
Vice President Finance

